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June 29, 2026

Mr. Paul D. Scott
Director, Operational Excellence
Lineage Logistics
1400 Los Palos Street
Los Angeles, CA 90023
Email: pscott@lineagelogistics.com

Mr. Matt Cramer
President, North America West
Lineage Logistics
1 Park Plaza, Suite 550
Irvine, CA 92614, USA
Email: mcramer@lineagelogistics.com

**RE: PUBLIC HEALTH DIRECTIVE TO DEVELOP A COMMUNITY EXPOSURE
MITIGATION PLAN IN RESPONSE TO LINEAGE STRUCTURE FIRE**

Dear Mr. Scott and Mr. Cramer:

The Los Angeles County Department of Public Health issues the following Public Health Directive to Lineage Logistics.

The prolonged structure fire that occurred at the Lineage Logistics site located at 1400 Los Palos Street, Los Angeles, resulted in the release of smoke and ash across the region. During the fire, air quality in Los Angeles County reached unhealthy to very unhealthy levels due to particle pollution, adversely affecting the public's health. Although ambient air quality has since improved, the extent of smoke intrusion and any resulting smoke damage to the most affected properties has not yet been fully assessed to determine the extent of necessary cleaning or remediation.

Additionally, the large quantity of contaminated food remaining within the facility presents a substantial likelihood of decomposition and the generation of nuisance odors. Smoke intrusion in nearby buildings and nuisance odors may affect the health of those living and working in adjacent communities.

Considering these conditions, Lineage is hereby directed to provide Public Health with a Community Exposure Mitigation Plan (Plan) that contains the actions to be taken in the surrounding community to mitigate the impacts of the fire and subsequent remediation efforts. This is a community-focused preparedness request and is not contingent on the finding of imminent risk or established harm because the health impacts of smoke and nuisance odors are established and well-documented.

The Plan must outline the measures Lineage will implement to reduce potential community exposures related to fire impacts and the presence of substantial quantities of contaminated food remaining in the facility, including how Lineage will address needs for temporary community respite or relocation. The Plan also needs to include clear procedures for communication to the surrounding community about the actions occurring on the Lineage site and in the community during the clean-up, including the timing, frequency, and methods of communicating.

The Plan includes, but is not limited to, the following:

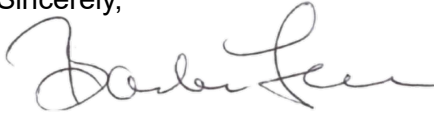
- Mapping of areas in the community most impacted by the fire and ongoing clean-up, using air monitoring data and odor complaint data.
- Actions to mitigate fire-related and odor impacts for residents and businesses in the most impacted areas, including immediate measures (e.g., odor control and containment actions) and ongoing mitigation measures.
- A continuum of interventions, based on the severity and duration of impacts, including indoor air quality improvements, temporary respite support, and temporary relocation.
- A communications strategy for providing ongoing information to the impacted community on: i) the geographic scope of fire-related and odor impacts; ii) steps being taken to mitigate impact and address any community safety concerns; iii) supports and mitigation measures available to the community and how to access them; and iv) timely reporting of monitoring results throughout the duration of the clean-up.

Lineage shall be responsible for implementing the plan in a timely manner to protect the health, safety, and well-being of people living and working in the surrounding community. Lineage shall continue to coordinate with relevant regulatory and response agencies, including Public Health, to mitigate the fire-related and odor impacts and subsequent remediation activities.

Mr. Paul D. Scott
Mr. Matt Cramer
June 29, 2026
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Please confirm in writing receipt of this directive and provide a Community Exposure Mitigation Plan to the Department of Public Health, to the attention of Azar Kattan at akattan@ph.lacounty.gov, by July 6, 2026.

Sincerely,

A handwritten signature in cursive script, appearing to read 'Barbara Ferrer', written in dark ink.

Barbara Ferrer, Ph.D., M.P.H., M.Ed.
Director
Los Angeles County Department of Public Health

c: Hilda Solis, Supervisor, 1st Supervisorial District